

GOVERNANCE AND AUDIT COMMITTEE

Date of Meeting	Wednesday, 17 th November 2021
Report Subject	Risk Management Update
Report Author	Chief Executive and Chief Officer Governance

EXECUTIVE SUMMARY

This report updates on the changes to the Risk Management Framework. Following Audit Committee in March, we have added the allocation of significant risks to the Overview and Scrutiny Committees for detailed review, and made changes to the text referring to Audit Committee for it to be correctly titled the Governance and Audit Committee.

RECOMMENDATIONS

1	To be assured that the updated risk management framework is comprehensive and functional.
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REPORT DETAILS

1.00	EXPLAINING THE RISK MANAGEMENT FRAMEWORK
1.01	<p><u>Progress Update</u></p> <p>Joint working was undertaken with Internal Audit at the end of 2019 to produce an updated Risk Management Framework and a simplified User Guide. The updated Framework was shared with the Audit Committee as work in progress in March 2020. This Risk Management Framework continues to be developed and updated in line with recommended practice and experiential learning.</p> <p>The Risk Management Framework is attached as Appendix 1.</p> <p>The implementation of the revised Framework Guide was due to take place over a 6-12 month period with training, guidance and support provided. The distraction of the response to the pandemic meant that original plans for implementation had to change. However, the urgency for a new type of risk registers and mitigating actions during the emergency stimulated new activity and a contingent approach to risk management.</p> <p>As part of the pandemic response phase we developed a new risk register both for the corporate and the portfolios. These risk registers have been shared with Committee members for information. The speed, quality and impact of mitigating actions for the risks posed by both response to and recovery from the emergency has been credited by members and regulators as giving a high level of assurance. These risk registers are maintained and now reported to the Recovery Committee by exception.</p> <p>In July a meeting of the Governance & Audit and Overview & Scrutiny Committee Liaison Group was held to consider the allocation of significant recovery risks to the relevant Audit & Governance Committee and Overview & Scrutiny Committees. The allocations are set out Appendix 2.</p> <p>In total 37 risks were identified of significance and reported to the Governance & Audit and Overview & Scrutiny Committee Liaison Group. Each of these risks identified have been placed into a forward work programme for the relevant overview and scrutiny committee. A number of the risks identified have since been closed by the Recovery Committee following recommendation by officers due to risk no longer live, duplication and the original risk title was no longer appropriate and has been superseded by risks on our current registers.</p> <p>A number of the identified risks have already been reported to overview and scrutiny committees as part of this work, and their forward work programmes. A report is being presented to Recovery Committee to give updates on the progress to date. This will continue over the coming months and another update will be shared in due course.</p>
1.02	<p><u>Risk Management Framework Update</u></p> <p>Since the draft Risk Management Framework was shared in March 2020, there have been a number of updates:-</p>

	<ul style="list-style-type: none"> • Risk Escalation section added and endorsed (report shared at Audit Committee in March 2021) • All risks of significance have been allocated out to relevant Overview and Scrutiny Committees • Audit Committee replaced by Governance and Audit Committee • Risk Allocation added to 'Reassurance of process & management' section
1.03	<p><u>Next Steps</u></p> <p>In May 2021 a new Performance, Risk and Project Management System was purchased to replace the incumbent CAMMS system. The new system has more functionality and is currently in stage one of its implementation for performance planning, actions, tasks and measures. Stage two which includes risk management is to begin in January 2022 and a presentation of the system and its functions will be made at a later date.</p>

2.00	RESOURCE IMPLICATIONS
2.01	There are no specific resource implications for this report.

3.00	CONSULTATIONS REQUIRED / CARRIED OUT
3.01	<p>Portfolio Performance Leads, Chief Officers and Internal Audit have been consulted throughout the review.</p> <p>Governance & Audit and Overview & Scrutiny Committee Liaison Group have been consulted to consider the allocation of risks to the relevant Audit & Governance Committee and Overview & Scrutiny Committees</p>

4.00	RISK MANAGEMENT
4.01	The subject of this report is risk management.

5.00	APPENDICES
5.01	<p>Appendix 1: Risk Management Framework & User Guide v5</p> <p>Appendix 2: Council Plan & Governance Risk Mapping – Reporting to Committees</p>

6.00	LIST OF ACCESSIBLE BACKGROUND DOCUMENTS
6.01	None

7.00	CONTACT OFFICER DETAILS
7.01	Contact Officer: Jay Davies, Strategic Performance Advisor Telephone: 01352 702744 E-mail: jay.davies@flintshire.gov.uk