

Budget Monitoring Report
Council Fund Variances

MONTH 8 - SUMMARY

Service	Movement between Periods (£m)	Narrative for Movement between Periods greater than £25k
Social Services		
Older People		
Localities	0.074	Budget realignment to Learning Disabilities to partly address pressures within external care provision.
Resources & Regulated Services	(0.164)	Residential Care Homes (£0.093m) - including reduction in catering recharges, Home care - reduced pay cost projections (£0.045m), extra care - vacancy savings (£0.010m), Day centres - vacancy savings (£0.016m).
Other Minor Variances	(0.003)	
Disability Services		
Resources & Regulated Services	(0.121)	Virement of budget for Fee Increases & Inflation from Older People Service.
Administrative Support	0.123	Admin vacancy savings now transferred to Business Support service.
Transition & Disability Services	(0.053)	Agency staff costs transferred to Childrens Services Professional Support Service.
Other Minor Variances	0.004	
Mental Health Services		
Voluntary Sector Services	0.018	Minor variances.
Intensive Support	(0.022)	Minor variances.
Residential Placements	(0.105)	The reduction in overspend is due to additional joint funding contributions from the Health Board which were not previously agreed.
Employment & Occupation	0.028	£0.010m British Gas invoices. £0.004m Gardening services adj to net nil.
Ring-fenced budget	(0.020)	Minor variances.
Other Minor Variances	(0.002)	
Children's Services		
Family Placement	(0.046)	Reduction in projected cost of payments to Foster parents.
Grants	(0.019)	Minor variances.
Professional Support	0.177	There has been difficulty recruiting to vacant social worker posts, coupled with an increase in service demand this has resulted in a necessary increase in agency staff - this includes costs transferred from Transition and Disability Services.
Out of County Placements	0.141	Further increases in placement costs - now validated following an extensive review process.
Other Minor Variances	0.011	
Development & Resources		
Charging Policy income	0.023	Minor variances.
Business Support Service	(0.118)	This is a new service created within the Social Services portfolio as the final outcome of the cross Organisation review of Admin. These savings were previously reported partly within other Social Services areas and partly within other portfolios and relate to short term vacancy savings and other non staff budget savings such as stationery.
Finance /Deputyship	(0.014)	Minor variances.
Safeguarding Unit	(0.013)	Minor variances.
Good Health	(0.016)	Minor variances.
Other Minor Variances	(0.004)	
Total Social Services	(0.121)	

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Community & Enterprise		
Customer And Housing Services	0.011	Contact centre review shortfall £0.075m. Customer Services minor variances (£0.017m). Connects minor variances (£0.015m). Customer and Housing services minor variances (£0.032m).
Council Fund Housing	(0.030)	Vacancy savings identified to offset Telecare pressures (£0.108m). Increased Telecare monitoring charges £0.020m. Additional equipment costs and repairs £0.030m. Reduction in Telecare income £0.054m. Minor Variances (£0.026m).
Regeneration	(0.037)	Reduction in market income shortfall £0.009m. Grant recharges £0.036m.
Revenues & Benefits	(0.020)	Further underspend on the Council Tax Reduction Scheme provision (£0.016m). Movement in surplus on the Council Tax Collection Fund (£0.005m).
Housing Programmes	0.032	SHARP feasibility works at Flint Police Station £0.055m. Other minor variances (£0.023m).
Total Community & Enterprise	(0.044)	
Streetscene & Transportation		
Ancillary Services & Performance		
Waste Collection	0.018	Minor variances.
Bereavement Services	(0.014)	Minor variances.
Highways Network		
Highways Network	(0.075)	£0.061m of improvement works on the Bagillt flooding event has been capitalised in the land drainage programme.
Transportation & Logistics		
Transportation	(0.025)	Minor variances.
Other Minor Variances	(0.003)	
Total Streetscene & Transportation	(0.099)	
Planning & Environment		
Business		
Pollution Control	0.014	Minor variances.
Minor Variances	(0.004)	
Community		
Licensing	(0.034)	Increase in Licensing Income
T/S Investigations	0.017	Minor variances.
Minor Variances	0.002	
Development		
Land Charges	0.023	Lower than expected Search Fee income received in Period 08.
Development Management	0.111	Revised outturn for Planning Fee Income.
Minor Variances	0.001	
Access		
Public Rights Of Way	0.017	Minor variances.
Minor Variances	(0.004)	
Strategy		
Minor Variances	0.012	
Management Strategy		
Other Minor Variances	0.001	
Total Planning & Environment	0.156	

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Education & Youth		
Integrated Youth Provision	(0.021)	Minor variances.
Other Minor Variances	0.002	
Total Education & Youth	(0.018)	
Schools	(0.000)	
People & Resources		
HR & OD	(0.009)	Minor variances.
Corporate Finance	0.001	Minor variances.
Total People & Resources	(0.008)	
Governance		
Legal Services	0.012	Minor variances.
Democratic Services	0.026	A new structure for Democratic Services has been approved and implemented, the financial implications of which are reflected in this month. The new structure came into effect later in the year than expected which has led to a higher level of workforce expenditure being incurred.
Internal Audit	(0.062)	A number of vacancies have occurred this financial year. Whilst options for future service delivery were being considered the in-year vacancy savings were unable to be accurately reported until this month.
Procurement	0.004	Minor variances.
Business Support	0.030	The budget and projected expenditure for this service has been transferred to Social Services as part of the review of Corporate Administration. The underspend which had been previously reported is now within the Social Services portfolio.
ICT	(0.000)	No variance.
Total Governance	0.010	
Organisational Change 1		
Public Libraries & Arts, Culture & Events	(0.001)	Minor variances.
Museums	0.000	Minor variances.
County Archives	(0.002)	Minor variances.
Leisure	0.001	Minor variances.
Community Assets	0.000	Minor variances.
Total Organisational Change 1	(0.002)	
Organisational Change 2		
Administrative Buildings	(0.032)	In-year efficiency on utility bills through the closure of Phases 3 and 4 County Hall.
CPM & Design Services	(0.046)	Additional design fees secured by the service.
Catering	(0.041)	Additional catering income through leaner processes within primary schools.
Minor Variances	0.004	
Total Organisational Change 2	(0.115)	
Chief Executive	0.010	Minor variances.

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Central and Corporate Finance	(2.615)	As a result of changes to the Minimum Revenue Provision (MRP) policy, as agreed by Council on 6th December 2016 (£2,886m). Pension deficit recovery increase £0.100m. Increased costs on commercial property £0.035m. Support Services recharge £0.140m, as a result of the reduction in services across the Council the annual support service recharges will be less than in previous years. Minor Variances (0.004m).
Grand Total	(2.847)	

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Social Services						
Older People						
Localities	15.880	15.218	(0.662)	(0.736)	Domiciliary Care reflects a projected underspend of (£0.203m) based on existing clients. Other main influences on this projected underspend include Minor Adaptations (£0.099m) for which the local demand is currently being met by the Intermediate Care Fund. Additional one-off income has been received from Intermediate Care Fund (ICF) to contribute to provider fee increases. Other underspends are as a result of full year vacancy savings from within the Single Point of Access team (£0.136m). Residential Care has a projected underspend of £0.146m including property income of (£0.023m) and client contributions of (£0.056m). Locality teams staffing reflects a projected underspend of £0.070m due to short term vacancy savings. Overall net minor variances of £0.008m.	Keep under review with consideration for further potential realignment.
Reablement Services	0.441	0.388	(0.053)	(0.045)	Projected underspend is due to unbudgeted additional Continuing Health Care funding from Betsi Cadwaladr University Health Board (BCUJHB).	

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Community Equipment Contribution	0.477	0.323	(0.154)	(0.155)	Following review of and implementation of an updated Section 33 partnership agreement for the North East Wales Community Equipment Store (NEWCES), the contribution levels of partners have been updated resulting in a reduced level of contribution from FCC going forward.	Maintain underspend in current financial year, pending realignment from 2017/18 to meet revenue costs of Flint Extra Care Scheme.
Resources & Regulated Services	6.035	5.785	(0.250)	(0.086)	Short term vacancy savings within provider day care services and extra care schemes plus reduced projections for internal catering recharges at Residential Care homes.	
Minor Variances	0.195	0.196	0.000	(0.004)		
Disability Services						
Resources & Regulated Services	18.258	19.089	0.831	0.952	Service user demand level is in excess of current provision. At period 08 costs have been realigned within the LD budget and projections revised.	Continue to monitor and review costs.
Disability Services	1.309	1.213	(0.097)	(0.105)	Reflects current projected placement costs.	Continue to monitor and review costs.
Forensic budget	0.529	0.318	(0.211)	(0.206)	There is a significant underspend of (£0.211m) at period 8 revised outturn based on current projected costs and increased income from Joint funded packages.	Keep under review - potential volatile service area.
Administrative Support	(1.359)	(1.112)	0.247	0.124	Shortfall in Supporting People (SP) income following review of eligibility criteria and local distribution of grant. There is no further capacity within the SP reserve as this has already been utilised in full.	

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Transition & Disability Services	0.627	0.564	(0.063)	(0.010)	Reduced service user demand and vacancy savings.	
Minor Variances	0.069	0.071	0.003	0.002		
Mental Health Services						
Residential Placements	0.844	0.883	0.039	0.144	Reflects current projected placement costs.	Keep under review.
Substance Misuse	0.274	0.340	0.066	0.073	Pay cost pressures in a number of areas together with a reduced income commitment for the Substance Misuse Action Fund (SMAF) grant.	Work being undertaken to review.
Employment & Occupation	0.444	0.406	(0.038)	(0.066)	Short term vacancy savings on work schemes.	
Minor Variances	2.046	2.050	0.004	0.023		
Children's Services						
Family Placement	2.394	2.441	0.047	0.094	The overspend is due to foster care placement demand and also court orders for residence and special guardianship orders.	Opportunity for budget realignment to be carried out to mitigate overspends within the service.
Prevention & Support	0.196	0.156	(0.040)	(0.050)	Savings on legal fees and S17 permanency allowances.	
Residential Placements	0.398	0.471	0.073	0.086	The level of overspend reflects the current projected costs of residential placements.	All placements are made through a robust panel process which ensures that placements are only made when no alternative method of support can be optimised - continued monitoring of outturn.
Professional Support	4.638	5.324	0.686	0.509	Increasing overspend in Duty and Assessment team which is due to the need to deploy staff to address key risks within this area of service. An allocation of £0.100m has been made from Contingency reserve as approved by Cabinet to help alleviate this pressure.	Continue to monitor and review.

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Out of County Placements	3.434	4.060	0.626	0.485	There has been an unprecedented increase in the number of Child and Parent placements, being 8 placements, of which 7 have been the subject of court/legal determinations. The main influence on this is the new Social Services and Wellbeing Act which enables judges to require Local Authorities to demonstrate that the needs of parents are being met and that there is a proactive investment in removing barriers/supporting parents to be able to care for their children.	Continue to monitor and review.
Minor Variances	1.076	1.004	(0.072)	(0.067)		
Development & Resources						
Charging Policy income	(1.929)	(2.059)	(0.130)	(0.153)	The increase in income is due to recent changes in the treatment of certain disregards within service user financial assessments.	Continue to monitor and review
Business Support Service	1.223	1.105	(0.118)	0.000	This is a new service bringing together generic admin. capacity from a number of portfolios following the cross organisation review of Admin. The savings arise mainly from vacancies plus an element of non-staff savings such as Stationery.	Continue to monitor and review

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Safeguarding Unit	0.821	0.914	0.093	0.105	The projected overspend is a combination of additional legal and medical costs associated with the Deprivation of Liberty Safeguards (DOLS) assessments and a shortfall of budget income from Supporting People Grant, and a contribution to the North Wales Safeguarding Board.	Continue to monitor and review
Good Health	0.915	0.780	(0.136)	(0.120)	The underspend is mainly due to short term vacancy savings and reductions in payments to voluntary organisations.	Continue to monitor and review.
Minor Variances	1.593	1.498	(0.095)	(0.077)		
Total Social Services	60.829	61.425	0.595	0.717		

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Community & Enterprise Customer And Housing Services	1.320	1.311	(0.009)	(0.020)	Implementation of the Contact Centre Review is expected to begin towards the end of the 2016/17 financial year resulting in a shortfall of £0.075m. Customer Services and Flintshire Connects service efficiencies of £0.039m. Other Customer and Housing Services efficiencies identified resulting from vacancy and other service savings of £0.045m.	Continue to monitor and review.
Council Fund Housing	(0.324)	(0.331)	(0.008)	0.023	Accommodation Support vacancy savings of £0.108m identified to offset the pressures on Telecare resulting from increased call monitoring charges (£0.020m), equipment purchase and repairs (£0.030m) and reduced Telecare income (£0.054m). Other minor variances of £0.004m.	Continue to monitor and review.
Regeneration	0.377	0.407	0.031	0.067	Estimated shortfall of £0.047m in markets due to income targets increasing in line with inflation each year, where charges have not increased at the same rate. Regeneration efficiency due to the reallocation of officer time to specific grants (£0.036m). Other minor variances £0.015m.	Continue to monitor and review.
Revenues & Benefits	10.886	10.341	(0.545)	(0.525)	Projected underspend on the budgeted provision for the Council Tax Reduction Scheme of (£0.279m). Projections indicate an anticipated surplus on the Council Tax Collection Fund of (£0.300m). Other minor variances £0.034m.	Continue to monitor closely as these areas are highly volatile and projections are likely to change.

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Housing Programmes	0.178	0.213	0.035	0.003	Pressure of £0.055m on the SHARP programme relating to feasibility works at the Flint Police Station site. If the scheme is approved prior to year end, this cost will be capitalised. Other minor variances of £0.020m.	Continue to monitor and review.
Total Community & Enterprise	12.437	11.941	(0.496)	(0.452)		

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Streetscene & Transportation Ancillary Services & Performance						
Waste Collection	7.425	7.672	0.247	0.228	Solar Energy Production at Landfill commenced from October, resulting in an in-year shortfall of £0.065m. Adverse variance of £0.240m relating to reduced electricity sales from reducing levels of gas extraction at the Standard and Brookhill landfill sites. Final part-year reduced payment of prudential borrowing for black bins (£0.100m). Improved position from recycling income of £0.120m. Additional costs for disposal of hazardous waste from HRC sites £0.050m. Additional plant hire costs across the service of £0.040m and cumulative minor variances within waste services of £0.065m.	Gas engine income levels being monitored monthly and contracts being prepared for the service to be outsourced. Reported in Programme Tracker Pressure in 2017/18 relating to the ESD grant. WG have confirmed a 6.7% reduction in the grant .
Other Minor Variances	0.653	0.647	(0.006)	0.009		

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Highways Network	7.461	7.542	0.081	0.155	Due to ongoing discussions on Community Asset Transfers (CATs), the maintenance liability being transferred for Cemeteries to Town/Community Councils totalling £0.050m has not yet been implemented. Probation Service Litter Collection will be implemented later than anticipated, totalling £0.050m. £0.061m of improvement works on the Bagillt flooding event has been capitalised in the land drainage programme. Additional costs and staff time still being picked up by the area teams for ongoing maintenance works.	Keep under review as part of MTFS Reported in Programme Tracker.
Transportation & Logistics						
Logistics & Resource Services	4.524	4.602	0.078	0.081	Neighbouring Authorities not willing to share specialist plant, £0.050m. Further overruns relate to minor variances across the service area.	Keep under review as part of MTFS Reported in Programme Tracker.
School Transport	4.972	5.100	0.128	0.126	Estimated additional subsidy costs following re-procurement for covering former GHA services for school transport following the company going into liquidation, £0.125m.	WG have been consulted upon with regard to funding the additional costs. Funding highly unlikely due to Statutory provision requirements. Therefore, consideration will be required in the MTFS 2017/18 taking account of full year effect.

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Transportation	1.928	2.206	0.277	0.302	Estimated additional subsidy costs following re-procurement of services provider going into liquidation, £0.285m. This includes the costs of former commercial services routes.	Consideration in MTF5 2017/18 if no WG funding is forthcoming after 2016/17, taking account of full year effect.
Other Minor Variances	1.563	1.537	(0.026)	(0.023)		
Total Streetscene & Transportation	28.527	29.306	0.779	0.878		

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Planning & Environment						
Business						
Pollution Control	0.474	0.538	0.063	0.049	for 2x temporary EHO posts (funding due from Corporate) plus 1 EHO post funded by SLA with Community & Enterprise.	
Minor Variances	1.158	1.137	(0.021)	(0.018)		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Community						
Minor Variances	0.916	0.804	(0.112)	(0.096)		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Development						
Development Management	(0.339)	(0.051)	0.288	0.177	High Risk of further possible shortfall from Planning Application Fee income. At period 08 the shortfall is estimated to be £0.215m as the economy has not continued to recover to the extent which the 3 year Business Plan forecast. This has resulted in a lesser volume of applications being submitted than previously predicted.	
Minor Variances	0.190	0.191	0.002	(0.022)		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Access						
Minor Variances	1.322	1.294	(0.028)	(0.042)		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Shared Services						
Minor Variances	0.165	0.165	0.000	(0.000)		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Strategy						

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Minor Variances	0.832	0.876	0.044	0.032		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Management Strategy	0.412	0.497	0.085	0.084		Continue to monitor committed expenditure and reduce/remove commitments where possible.
Total Planning & Environment	5.130	5.451	0.321	0.164		
Education & Youth						
Inclusion & Progression	7.055	7.121	0.066	0.058	Movement in Out of County projected expenditure, which follows receipt of Individual Placement Agreements (templates).	A Task and Finish group is operational. An Invest to Save post has been identified to support a reduction in the overspend. Improved monitoring systems are being developed and implemented. Detailed review of all placements is on going.
Minor Variances	4.349	4.284	(0.065)	(0.040)		
Total Education & Youth	11.404	11.405	0.000	0.019		
Schools	87.762	87.762	(0.000)	(0.000)		

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People & Resources						
HR & OD	2.258	2.183	(0.074)	(0.066)	The projected underspend is mostly due to current workforce vacancies.	Continue to monitor and review.
Corporate Finance	2.388	2.462	0.075	0.074	The projected overspend comprises of a shortfall in the Grant Income recharge target and an in-year underachievement on the Finance Modernisation Efficiency.	Continue to explore alternative income maximisation opportunities and progress the finance modernisation project.
Total People & Resources	4.646	4.646	0.000	0.008		
Governance						
Legal Services	0.642	0.678	0.036	0.024	Minor variances.	Continue to monitor and review.
Democratic Services	1.872	1.894	0.022	(0.004)	Minor variances.	Continue to monitor and review.
Internal Audit	0.434	0.366	(0.068)	(0.006)	The projected underspend is due to workforce vacancies.	Current vacancies are expected to remain vacant until the end of the financial year while the level of service is being assessed with this reduced capacity.
Procurement	0.166	0.197	0.031	0.026	Minor variances.	Continue to monitor and review.
Business Support	0.001	0.001	0.000	(0.030)	No variance.	
ICT	4.602	4.645	0.043	0.043	Minor variances.	Continue to monitor and review.
Total Governance	7.716	7.781	0.064	0.054		

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Organisational Change 1						
Public Libraries & Arts, Culture & Events	1.656	1.640	(0.016)	(0.015)	Minor variances.	Continue to monitor and review.
Museums	0.064	0.064	0.000	0.000	Minor variances.	Continue to monitor and review.
County Archives	0.281	0.277	(0.004)	(0.002)	Minor variances.	Continue to monitor and review.
Leisure	3.946	4.039	0.093	0.092	The CAT transfer at Holywell Leisure Centre is now expected to be phased between the end of December 2016 and 1st March 2017. This results in a pressure of £0.070m this year which is associated with continuing to operate the centre as a Council prior to full handover to the community to ensure continuity of operation. Other minor variances of £0.023m.	Continue to monitor and review.
Community Assets	0.024	0.024	0.000	0.000	Minor variances.	Continue to monitor and review.
Total Organisational Change 1	5.972	6.045	0.073	0.075		
Organisational Change 2						
Administrative Buildings	1.227	1.192	(0.035)	(0.003)	(£0.035m) in year utility savings realised from the closure of phase 3 and 4 County Hall. Adverse weather conditions over the coming months may impact on this saving.	Close Monitoring required.
Agricultural Estates	(0.168)	(0.162)	0.005	0.003	Minor variances.	
Property Holdings	0.015	0.015	(0.000)	0.000	Minor variances.	
Property Asset And Development	0.590	0.310	(0.280)	(0.281)	In-year salary savings as a result of the proposed staffing restructure.	
CPM & Design Services	0.703	0.572	(0.130)	(0.084)	Additional design fees secured by the team over an above the income target.	
Industrial Units	(1.239)	(1.058)	0.181	0.169	Shortfall in rental income (offset by in-year savings).	

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Catering	0.792	0.695	(0.097)	(0.056)	(£0.561m) additional income projected above income target. (£0.041m) Learner processes within the primary schools have contributed towards this saving.	
Caretaking & Security	0.299	0.299	(0.000)	0.000	Minor variances.	
Facilities HQ	0.200	0.200	0.001	(0.000)	Minor variances.	
Cleaning	0.006	(0.031)	(0.037)	(0.035)	Minor variances.	
CCTV & Open Spaces	0.192	0.210	0.018	0.028	Minor variances.	
Total Organisational Change 2	2.572	2.196	(0.376)	(0.261)		
Chief Executive	3.176	3.134	(0.042)	(0.052)	Minor variances.	Continue to monitor and review.

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Central and Corporate Finance	21.814	19.818	(1.995)	0.619	An underspend of (£2.998m) within the Central Loans and Investment Account, (£0.111m) is due to reduced level of borrowing, and higher than projected income from investments, (£2.886m) is due changes to the Minimum Revenue Provision (MRP) policy as agreed by Cabinet on 6th December 2016. Additional Matrix rebate income of (£0.120m).	Central Loans and Investment Account, keep under review. Matrix Rebate income, continue to monitor.
					Workforce efficiencies showing an underachievement of £0.278m.	Workforce Efficiencies, continue to identify further savings.
					Additional income generating activities, an underachievement of £0.300m, though work is continuing to identify areas of opportunity.	Additional Income Generating Activities, in year pressure only.
					In year pressure £0.178m due to non domestic rates liability on a commercial property.	Commercial Property liability, in year pressure.
					In year underspend on Audit Fees of (£0.088m)	Audit Fees reduced, additional identified efficiency

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Council Fund Variances

MONTH 8 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Central and Corporate Finance					<p>Windfall income, in year pressure £0.125m.</p> <p>Pension deficit recovery pressure of £0.250m, due to opt out rates.</p> <p>There is an underspend of (£0.070m) on centrally held inflation.</p> <p>Support Service areas have decreased, impacting on the recharge £0.140m.</p> <p>Minor variances £0.010m.</p>	<p>Windfall Income, keep under review.</p> <p>Pension Deficit Recovery, keep under review and consider impact alongside actuarial review.</p> <p>Pay related Inflation, keep under review in case of any emerging in year issues.</p> <p>Support Services, work is ongoing to review the impact.</p>
Grand Total	251.984	250.908	(1.076)	1.771		

2016/17 Efficiencies Outturn - Under or Over Achieved

Portfolio	Original Efficiency	Revised Efficiency	(Under)/Over Achievement
	2016/17 £(m)	2016/17 £(m)	2016/17 £(m)
Central & Corporate Finance			
Additional Income Generating Activities.	0.500	0.200	(0.300)
Workforce Efficiency.	0.500	0.222	(0.278)
Total Central & Corporate Finance	1.000	0.422	(0.578)
Chief Executive's			
Voluntary Sector Grants review.	0.070	0.090	0.020
Total Chief Executive's	0.070	0.090	0.020
People & Resources			
Finance Modernisation	0.135	0.092	(0.043)
Total People & Resources	0.135	0.092	(0.043)
Education & Youth			
School Modernisation.	0.187	0.123	(0.064)
Total Education & Youth	0.187	0.123	(0.064)
Organisational Change 1			
Community Asset Transfers.	0.544	0.474	(0.070)
Total Organisational Change 1	0.544	0.474	(0.070)
Organisational Change 2			
CCTV - Staff reductions.	0.040	0.020	(0.020)
Other - Campus Management.	0.030	0.015	(0.015)
Other - Maintenance.	0.005	0.015	0.010
Total Organisational Change 2	0.075	0.050	(0.025)
Community & Enterprise			
Telephone Contact Centre savings.	0.100	0.025	(0.075)
Galw Gofal Contract Fees.	0.030	0.015	(0.015)
Council Tax Reduction Scheme.	0.329	0.591	0.262
Total Community & Enterprise	0.459	0.631	0.172
Streetscene & Transportation			
Shared Specialist Plant with neighbouring authority.	0.050	0.000	(0.050)
Introduce non-generic streetscene roles (3 year plan).	0.115	0.085	(0.030)
Develop energy production at landfill.	0.100	0.035	(0.065)
Remove the existing policy of returning for missed bin waste collections.	0.075	0.035	(0.040)
Construction of a waste handling and biomass production facility at Greenfield.	0.100	0.080	(0.020)
Car Parking Charges.	0.200	0.165	(0.035)
Charge maintenance of Bus Shelters to Community & Town Councils.	0.020	0.000	(0.020)
Remove the subsidy for the Community Rail Officer.	0.010	0.005	(0.005)
Externalise the Stores Managed Service.	0.050	0.020	(0.030)
Pass Maintenance Liability and Cleanliness of Cemeteries to Town & Community Councils.	0.050	0.000	(0.050)
Probation Service to take on Litter Collections in some areas.	0.100	0.050	(0.050)
Total Streetscene & Transportation	0.870	0.475	(0.395)
Planning & Environment			
Staffing - service review.	0.127	0.088	(0.039)
Various Planning Efficiencies.	0.101	0.000	(0.101)
Total Planning & Environment	0.228	0.088	(0.140)
Total 2016/17 Budget Efficiencies		%	£
Met from Contingency Reserve			11.282
Revised Efficiency Target		100	10.521
Total Projected 2016/17 Budget Efficiencies Underachieved		11	1.123
Total Projected 2016/17 Budget Efficiencies Achieved		89	9.398

APPENDIX 4

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2016	10.144	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		4.375
Less - allocation from contingency reserve to meet historic child claims		(0.146)
Less - allocation from contingency reserve to meet costs of summer play schemes		(0.076)
Less - allocation from contingency reserve to meet shortfall in the essential car user allowance efficiency		(0.211)
Less - allocation from contingency reserve to meet shortfall in the community asset transfers efficiency		(0.200)
Less - allocation from contingency reserve to meet shortfall in the rationalisation of household recycling centres efficiency		(0.250)
Less - allocation from contingency reserve to meet shortfall in the Flint car park income efficiency		(0.100)
Less - allocation from contingency reserve to meet shortfall in the County Hall car park income efficiency		(0.100)
Less - allocation from contingency reserve to meet the resource requirements for specialist social work for child protection		(0.100)
Plus - projected underspend as at Month 8		1.076
Total projected Contingency Reserve as at 31st March 2017		4.268

Budget Monitoring Report
Housing Revenue Account Variances

MONTH 8 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Housing Revenue Account						
Income	(31.796)	(31.906)	(0.110)	(0.046)	The projected underspend of £0.110m relates to additional rent income of £0.034m. This is partly because tenants have moved into Custom House properties earlier than expected and also because void rent loss is less than budgeted. £0.077m relates to savings on revenue costs associated with void properties such as council tax and costs of respite. These are included in the income line to show the total rent loss for voids. This saving will be used to fund the additional WHQS costs on void properties.	
Capital Financing - Loan Charges	7.285	7.098	(0.187)	(0.161)	The projected underspend of £0.187m relates to a reduction in the anticipated borrowing costs apportioned to the HRA. This is due to the reduction in Flintshires total borrowing requirement and the reduction in interest rates following the BREXIT referendum	
Estate Management	1.530	1.499	(0.031)	(0.021)	Minor variance	
Landlord Service Costs	1.207	1.206	(0.001)	(0.000)	Minor variance	
Repairs & Maintenance	9.546	9.419	(0.127)	0.203	The projected underspend of £0.127m consists of £0.106m savings on staff costs because of vacant positions. £0.065m relates to anticipated savings on fleet recharges. This is because some of the expenditure relating to work on disabled adaptations can be capitalised. £0.036m relates to reduced expenditure on materials. £0.080m relates to a reduction in recharges to other departments.	
Management & Support Services	2.232	2.271	0.040	0.062	Minor variance	

Budget Monitoring Report
Housing Revenue Account Variances

MONTH 8 - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Capital Expenditure From Revenue (CERA)	10.077	10.530	0.453	(0.000)	The movement of £0.453m relates to a contribution from revenue budgets towards WHQS work on void properties. £0.386m of this was previously reported as void revenue expenditure and has been re-classified as capital. The remaining £0.067m is using the movements on other areas of the HRA to contribute to these costs to avoid the costs of having to borrow.	
Contribution To / (From) Reserves	(0.080)	(0.118)	(0.037)	(0.037)	Minor variance	
Total Housing Revenue Account		(0.000)	(0.000)	0.000		